

MARK CABAJ

CURRICULUM VITAE

CONTACT



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EDUCATION

M.A. Urban & Regional Planning
(2012) | University of Waterloo,
Ontario, Canada

Diploma in Polish & Culture (1990)
| The Polonia Institute, Jagiellonian
University, Krakow, Poland

B.A. Honours (with 1st Class Hon-
ours) in Political Science (1989) |
University of Alberta, Edmonton,
Canada

AREAS OF FOCUS

Evaluation

Strategic Planning

Workshop Facilitation

WORK HISTORY

2012 - present **President, From Here to There Consulting Inc.,
Edmonton, Alberta, Canada**

A consulting company providing strategic planning, re-
search and evaluation and facilitation to collaborations,
restructuring organizations, policy agencies, and innovation
initiatives.

2002 **Executive Director, Vibrant Communities Can-
ada, Tamarack – An Institute for Community
Engagement Edmonton, Alberta**

Co-stewarded the start-up and development of a national
institute for community engagement. Managed a 10 year
action-research and evaluation of initiative involving 3
national sponsors and 15 urban collaborations and from
across Canada employing a collaborative, comprehensive
approach to reducing poverty.

2001 **Executive Director, Canadian Community Eco-
nomic Development Network Waterloo, Ontar-
io, Canada**

Managed strategic planning, fundraising, member services,
practitioner development and policy advocacy to a mem-
bership of 180 community economic development organi-
zations and pan-Canadian board of directors.

1997 -2000 **Coordinator, Opportunities 2000, Kitchener,
Ontario, Canada**

Provided strategic and operational leadership for an award
winning multisectoral leadership group, staff team and net-
work of 87 local organizations working to reduce poverty in
Waterloo Region.

1995-1997 Cabaj & Associates, Waterloo, Ontario, Canada

Provided public, non-profit and private economic development organizations in Ontario and Canada with technical assistance, training and consulting in the area of planning and evaluation.

1993 Foreign Assistance Coordinator, Ministry of Privatization, Warsaw, Poland

Coordinated the planning, implementation, monitoring and reporting of bilateral and international grants to the Ministry for use in projects related to privatization, economic development and market economy institutions.

1992 Mission Coordinator, United Nations Development Program (UNDP), Warsaw, Poland

Coordinated the efforts of an international team of investment bankers, senior civil servants to develop the UNDP's first program in post-Soviet Eastern Europe to strengthen regional market economy institutions in Poland.

1991 Foreign Investment Advisor, Warsaw, Poland

Assisted prospective foreign investors understand the Polish business environment and investment opportunities, prepared portfolio of prospective investments, produced communication and guides for investors.

SAMPLE OF RECENT CONSULTING EXPERIENCE

EVALUATION

- Evaluation Framework, Social Innovation Canada (Pan-Canadian: 2018-ongoing)
- Capacity by Design, Capacity Canada (Pan-Canadian: 2018-ongoing)
- Engineering Lab, Engineers without Borders (Pan-Canadian: 2018- ongoing)
- Vancouver City Lab, City of Vancouver (Vancouver: 2017-ongoing)

SAMPLE PUBLICATIONS

- 2017 Shared Measurement: The Why is Clear, the How Continues to Develop. Waterloo, ON: Tamarack: An Institute for Community Engagement.
- 2016 Collective Impact 3.0: An Evolution in the Revolution. Waterloo, ON: Tamarack Institute for Community Engagement.
- 2015 An Example of Patch Evaluation: The Case of Vibrant Communities Canada with Eric Leviten-Reid, Mabel-Jean Rawlins, Dana Vocisano. In Michael Quinn Patton, Kate McKegg and Nan Wehipeihana. 2016. Developmental Evaluation Exemplars: Principles in Practice. New York: Guilford Press.
- 2014 Complexity & Community Change: Managing Adaptively to Improve Effectiveness. The Aspen Institute Roundtable for Community Change. Washington, DC. 2014.
- 2014 Evaluating Collective Impact: Five Simple Rules. The Philanthropist. Volume 6, No. 1. 2014.
- 2010 Understanding Poverty as a Complex Issue and Why That Matters. Public Government Digest. February. 2011.
- 2010 Make Tax Time Pay: Program & Systems Change Successes. With Anne Makhoul Caledon Institute for Social Policy. December. 2012.
- 2006 Wicked: What We Are Learning About the Nature of Complex Community Problems. Making Waves. Volume 17, Number 3.
- 2005 The Poverty Matrix. Tamarack Institute for Community Engagement
- 2004 CED and the Social Economy: A People's History. Making Waves. Volume 15, Number 1. Spring.
- 2004 Comprehensive Community Initiatives: Who Does What? With Sherri Torjman and Eric Leviten-Reid. Caledon Institute of Social Policy. February 2004.
- 2000 Social Return on Investment. With Jed Emerson. Making Waves. Volume 11, Number 2. Summer.

- Future Cities Canada Initiative, Evergreen Brickworks, (Pan-Canadian: 2017-ongoing)
- Shift Lab on Poverty & Racism, Edmonton Community Foundation (Edmonton: 2016-ongoing)
- Cities for People, The J.W. McConnell Family Foundation (Pan-Canadian 2016-ongoing)
- Tower Renewal in Toronto, The Maytree Foundation, (Toronto: 2016-2017)
- Getting to Implementation on Community Energy Plan, Quest Canada (Pan-Canadian: 2015-ongoing)
- The Natural Step Canada, Energy Futures Lab (Pan-Canadian: 2013-ongoing)
- Brain Science In Human Services, Alliance for Children/Families (Alberta-USA: 2015 – ongoing)
- The British Columbia Family Justice Lab (Vancouver: 2014 – ongoing)
- The Access to Justice British Columbia Lab (Vancouver: 2017 – ongoing)
- The Alberta Family Justice Reform Lab (Alberta: 2015 - ongoing)
- Calgary Region Immigrant Employment Council (Calgary: 2015-2016)
- The J.W. McConnell Family Foundation: LAB-WISE Capacity Program (Pan-Canadian: 2017)
- Collaboration for Impact, Children & Youth Area Partnerships (Australia: 2016 - ongoing)
- City of Winnipeg, Aboriginal Memorandum of Collaboration (Winnipeg: 2015)
- Evaluation System, Alberta Real Estate Foundation (Calgary: 2014-2015)
- All In For Youth Initiative, United Way of Calgary (Calgary: 2012-14)
- Social Innovation Generation (SIG) Initiative, The J.W. McConnell Family Foundation, (Pan-Canadian: 2008 & 2014)
- The Cities for People Initiative, The J.W. McConnell Family Foundation (Pan-Canadian: 2014)
- Developmental Evaluation, Reach Edmonton Community Initiative (Edmonton: 2014-onwards)
- Sustainability Assessment, Alberta Museum Association (Edmonton: 2014)
- Large Grants Evaluation, Catherine Donnelly Foundation (Pan-Canadian: 2014)
- System Results Evaluation, Alberta Advanced Education (Edmonton: 2013-14)
- Evaluation System, Suncor Energy Foundation (Calgary 2013)
- Evaluation Scope of Work, Columbia Basin Trust (Castlegar 2013)

SPEAKING & TRAINING

- Course Developer & Instructor, Complexity & Systemic Thinking Course, Evaluation for Social Change and Transformational Learning Program, Simon Fraser University (Vancouver: 2017-18)
- Course Developer & Instructor, Social Innovation & Evaluation, Social Innovation Course, McEwan & Mount Royal Universities (Edmonton: 2017)
- Course Developer & Instructor, Evaluation Basics, Alberta Eco-Trust (Alberta 2016-17)
- Keynote Speaker, Annual General Meeting, United Way of Lancaster (Lancaster PA: 2017)
- Keynote Trainer, Georgia Health Policy Centre (Atlanta, Georgia: 2016)
- Keynote Speaker, Urban Special Education Leadership Collaborative Spring Meeting (Los Angeles: 2016)
- Lead Trainer, Global Alliance for Children and Families, Family Care First Cambodia (Washington, DC: 2016)
- Keynote Speaker, Developmental Evaluation Tour, Collaboration for Impact (Australia: 2015-ongoing)

- Designer & Keynote Trainer, Evaluating Community Impact, Tamarack – An Institute for Community Engagement (Pan-Canadian: 2012 – ongoing)
- Designer, Introduction to Developmental Evaluation Workshop, Innoweave Initiative, The J.W. McConnell Family Foundation (Montreal: 2013)
- Coach, Community of Practice on Developmental Evaluation, with Michael Quinn Patton, Social Innovation at Waterloo University (Pan-Canadian: 2010-2011)
- Coach, Pan-American Health Organization & Office for American States Meeting (Washington, DC 2010)

STRATEGY, PLANNING & PROGRAM DESIGN

- Poverty Reduction Strategy Refresh, Vibrant Communities Calgary (Calgary: 2018 – ongoing)
- Plan Renewal, Winnipeg Boldness (Winnipeg: 2018 – ongoing)
- Social Framework for the County, County of Strathcona (Sherwood Park: 2017-ongoing)
- Rapid Testing Framework, McNally Catchment School Area (Edmonton: 2016-2017)
- Business Planning, Alberta Seniors and Housing (Edmonton: 2015)
- Implementation Challenges, Enough for All to End Poverty, Vibrant Communities Calgary (2015)
- Preliminary Strategy for All in For Kids Collective Impact initiative (Edmonton: 2014)
- Strategy for 24/7 Service Delivery System, Reach Edmonton (Edmonton: 2014)
- Three Year After School Strategy (Edmonton: 2010, 2013)
- Regional Service Delivery Model, Alberta Education (Edmonton: 2011-13)
- Better Access to Better Food in Edmonton's Inner City Initiative (Edmonton: 2011)
- Five Year Plan, Community Safety & Crime Prevention (Strathcona County: 2011)
- Ten Year Plan to End Homelessness, City of Red Deer (2008)
- Three Year Plan Calgary Urban Aboriginal Initiative, Calgary (2008, 2011, 2014)
- Community Development Options, Suncor Energy Foundation (Calgary: 2008)